

GO 1314 9 September 1974
Confidential Intelligence Course

Section 3 Part A

SCIENTOLOGY FIVE
PRESS POLICIES



(Toch Dir to Star-rate Examina HCO Sec and Assoc.
Sec, any HCO Exec Sec and any Special Programmes
Director on the Theory and Practical of this Policy
Letter and report to me when so done.)

This HCO Policy Letter modifies press policy.

We do not care if Scientologists communicate to the press but if they do there are certain points to keep in mind.

Certain vested interests, mainly the American Medical Association, a private healing monopoly, wish to all possible harm to the Scientology movement over the world in order to protect their huge medical-psychiatric income and desired monopoly which runs into tens of billions annually. In their congresses they complain that we and people like us cost them 1.1 billion dollars a year that they don't receive. Their sole interest is income. Reference: Minutes of various AMA conferences. Almost all our bad publicity and attacks is authored by two men, one named Keaton, the AMA press man, and one named Field, their head of "investigation". These men flood bad tales about Scientology into press, magazines, radio, TV. Their sole interest is a medical-psychiatric monopoly for the AMA. They blind the public to the fact that the crimes of psychiatry are medical crimes, not crimes of mental healing. The medical-psychiatrist is a very small part of the world of psychiatry. They want it all for physical medicine.

The sole reasons for attack are money and monopoly. If ethics entered into it they would clean up their own failures.

Their publicity goes overseas. The FDA is used by these people and FDA releases are sent overseas.

I don't care whether anyone thinks this shouldn't be or thinks it isn't right. It isn't. It's just fact and we have the evidence in black and white.

We have always had policies of leaving healing alone and not attacking medicine and other areas of psychiatry. Our pay for this is receiving continual bad press.

Medical doctors practising psychiatry are peculiarly vulnerable. Their physiological technology belongs to the 19th Century. It has innumerable crimes on its hands. Hitler and Stalin held power through medical psychiatry. They associate themselves chiefly with the rich and powerful. They therefore cannot stand up to any heavy attack. Further they have many overt.

We are modern, 20th Century. We are of the people. We hate Fascism and brutality. We are the new replacing the old. We have passed the test of survival. Despite 13 years of attack we have survived. Therefore we must have something and we must be all right. So much for the justice or truth of such attacks.

THE REPORTER

The reporter who comes to you, all smiles and withholds, "wanting a story", has an AMA instigated release in his pocket. He is there to trick you into supporting his pre-conceived story.

The story he will write has already been outlined by a sub-editor from old clippings and AMA releases.

He probably knows as well as you do that you are decent and effective.

He has no power whatever to alter the pre-conceived story he has been ordered to write. If he were audited or otherwise totally convinced of the great value of Scientology he would still write the same critical story. If he didn't he would probably get sacked. So the time you spend trying to convince him of your decency and effectiveness is wasted time.

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He wants a story. The only ways to handle him are to reject him or to give him a story that he thinks is a story. There are no half-way measures.

If he publishes outright lies sue his paper for libel if you like, but don't be afraid of what he will write. Central organization income usually rises during bad press campaigns. So he can't really harm you whatever he does or says. Your job minimum action is to refuse to be led into utterances that can be misconstrued.

Contrary to what he may want to believe, press doesn't always mould public opinion.

No bad product sells, no matter how much advertising it buys or how much good press it has. Bigger than press is word-of-mouth. If advertised products don't have good word-of-mouth they don't sell.

We have good word-of-mouth and will continue to have it as long as we give service.

So good service and being decent are superior to even good press. Be decent, then, and give good service and good press or bad press, we'll still make it.

We prefer no press because it slows our word-of-mouth amongst the people.

However, bad press is no catastrophe. So the reporter cannot really hurt you and is nobody to be feared. Pitied, rather - for if he does write what he really feels, he'll get sacked. That's what makes him sick and cynical. He may know you're decent and effective and yet he'll have to go write what he's told to write.

Even if you handed this policy letter to him and he said it wasn't true, he'd have to write stories that follow the points below.

So actually he's on a spot. He'd have to sell out the human race if his editor told him to.

But he would write a different story if he found one that fitted his pattern of requirements.

STORY RULES

If you want to give him a story he will publish you have to know these rules, for they are the rules he follows.

The rules of newspaper writing today are very exact. And this is probably a far better analysis of the rules than he has, so you could surely win.

To be printed, a story must contain one or more of these things:

- (1) HARM (Blood, violence, damage, death, scandal)
- (2) SEX
- (3) MONEY
- (4) BIG NAMES
- (5) The story must be written to INVALIDATE something.
- (6) The story must contain a CONTROVERSY.
- (7) A story must contain TWO OPPOSING FORCES. Dialectic Materialism is the basic philosophy used by the society at this time. This philosophy is crudely stated in the following statement: "It takes two opposing forces to produce an idea." The Scientologist recognizes this as RLs in a OPH but it is real to editors as TRUTH.

Therefore a great story to a newspaperman contains nearly all of (1) to (4) above and (5) (6) and (7).

This is the formula which modern newspapers operate. They don't publish any other kind of "news story".

You could be elected Queen of the May and the headline would be "Controversy Rips Queen Election. Sexual bias Hinted."

If you inherited a billion happily from an uncle who loved you, and were all set to help the millions with it, the news story would be "Foul Play Hinted in Uncle's Death. Rights of Heir Challenged. Sex Life Probed."

And that's the isness of the entheta called news.

This sounds like criminal gossip mongering. It is. But it's also the total formula of news in this century. It's what the editor believes sells papers. It may not even do that but they believe it does. And the publisher, hounded by economics, must sell papers to stay alive.

A SCIENTOLOGY LIABILITY

If you give him any story at all, the reporter must wind it into the above formula or it won't be published. He may not even be after you or mad at you. He just has to write "a story" along the above lines.

If you talk only about Scientology, according to (7) he must furnish another terminal, so he adds in "the public" and makes Scientology oppose "the public interest". He has, then, no choice but to make Scientology dangerous to the public.

As he has a rule in (1) about Harm, and he can find no blood, he is driven to inventing something that harms something or has harmed something.

In (2) he must have sex, so he has to invent some sex.

In (3) he has to talk about our fees because money is a great story requirement.

In (4) he has to have names and so has to use my name as the best one known regardless of all the other people in Scientology.

In (5) he has to make (1) to (4) invalidative of Scientology if that's the only item there and he expects the public to buy his papers so he can't invalidate the public.

In (6) he has to imagine something questionable or just say we're controversial as he must have a Controversy. This makes things "timely and interesting" for his editor.

And as I said above, he has to have two forces so he is driven to use the public as the other one to "oppose" Scientology.

Therefore by the very nature of news writing and the singleness of Scientology you get bad press unless you release good press stories of your own guidance.

It is naive to expect good press. Press isn't going to pat anyone on the head. It's going to follow its rules of "what is a story" (1) to (7) above.

Unfair though it may seem, that's still the is-ness of it.

A GOOD STORY

The best story you can hope for from modern press would have to have all the above elements.

This sounds deadly for us. But it really isn't. All we have to know is their formula, release our own stories using it and be sure it isn't us to which they assign the blood, sex, money and names. Let it be somebody else's blood, sex, money and names.

Actually we are pretty dull on the first four points. We're too decent, we give too much service.

They have to imagine bad things to get them in at all.

So let's use their formula if we want press but with a more accurate viewpoint.

DRILLS

First you should glance over some daily papers and satisfy yourself that the news formula above is factual to get some practice and to see how varied the resulting stories become. You will find you can determine where a story would be placed in a newspaper by the number of requirements and the magnitude of one or more of the requirements. And you will be able to predict how long any story will last by seeing how many requirements it fulfills and to what degree.

And you'll be a news analyst. A columnist's story is the exception. He is against things. But he still follows other requirements too. Thus if we were simply against things we would most likely be columnist type news, not headline.

It's a good drill. Once you've done it press won't ever scare you again. And you can be cause over it.

Take the front page new stories and a pencil. Check off in any one story as many as you can of story requirements (1) to (7) above by number and the first letters of the requirement.

It's an amusing game. You won't find many missing in any one story and you'll find that those that go front page for days have all of the requirements.

Call that "Something A". We're against it on them.

- (1) Explain how harmful "Something A" is.
- (2) Explain the sex aspects of "Something A" or omit.
- (3) Give figures as to the huge sums connected with "Something A".
- (4) Give the big names connected with "Something A" and what's wrong with them.
- (5) Be sure to Invalidate "Something A".
- (6) Explain that "Something A" is controversial and exactly what about it is controversial.
- (7) As mentioned above be sure to define that you as a force oppose "Something A" as a force and you have a fully designed "news story".

Now and then a skilled press hand can get an idea which has pure INTEREST value. This is essentially a theta story. And in a sane society mostly these would get published. But on releasing them in the present society immediately (1) to (7) gets added to such a story. Take my Tomato Story. "Vegetables react on an E-Meter." Essentially then bodies and vegetables were both of the same order of response. This I made into "Do Tomatoes Feel Pain?" and got International Press. But before a week had run the following elements had been added (1) Crazy to think so (2) Pretty girl inspires love in a cabbage (5) Probably not (6) Controversial. They couldn't manage to increase (4) beyond my name and (7) they couldn't quite manage. It went however and went on for two years with everybody from the U of Texas to the U.S. Government getting in on the act.

They are starved for ideas. They are scarce, as you could imagine from a philosophy like Russian Dialectic Materialism. Therefore the press churns and continues old stories. They look for but do not expect to find new stories. My last press boy (after I'd battered a theta International Press story out for the third time in a year, all carefully figured out) said "But one can't think of a Tomato story every six weeks!" He didn't believe it was possible to think of new ideas and also believed that it was impossible to get press.

It's always possible to get press. The hardest press to get is theta press because it's too far from the modern formula. You and I know that theta flows faster than entheia. That makes one wonder what makes newspapers circulate at all. For their formula is enturbulative and therefore unlikely to go far.

From this we can assume, then, that they seek enduring stories, not interesting or communicating stories. So adding time to a story is always good.

"We are always getting A type cases. They must stop this continual selling of A" "It takes years to make a real professional Auditor" "We have been trying for years to stop A!"

A campaign against vice is always good news. Gets lots of mileage. Because it adds up to all seven points, usually.

To create a news story often requires that you take action. The action need not outlast the news value of the story. This is a special programmes sort of job. Example: Teenage girl shows up in HCO who has been beaten and raped by teenage boys at High School and withholding it since. Audit it out, get parents to okay investigation, call it press. Release story of vice and crime to local High School with the org doing the investigation. On subsequent days: Criticize laxity of police. Criticize principal. Finally find more teenage sex cases. Just day by day deal off a new action to the press. String the story out. Take an action, hold a press conference. Put students on meters. Put teachers on meters. Get parents to sue. Finally advise school hire a permanent mental consultant and give daily mental exercises to "teenage mobsters". Then wrap it all up and skip it. You've made something evil become something good attained - Scientology in Schools.

You make a calendar of coming events, one day one action. One action one news story. And string it out.

Exercise: Do a story design and calendar for "Scientology Ministers demand FDA prove sterility pills aren't sex stimulants."

That's press. You cause it. You don't just receive it.

And all press must be calculated at the reality level of the newspapers, not the public.

Most press agents (public relations counsels) don't understand press. They often act only to prevent it. Or they try to use 24 hours a day to specialize on (4). Or they want "stunt press" - like Bernarr McFadden's parachute jump into Niagara Falls at the age of 70 or some blonde swimming the Channel. This has small value and is chancy press. And preventing press is also chancy for one is only at effect.

If you really want "good" press, get some element that fits all seven of the above requirements, plan an exact series of actions, do them in exact sequence and release a press story for each action. The press will love you.

Now, does it occur to you that it is this exact action (poorly done) that is being undertaken against us by the AIA. Ah, you learn fast! But the difference is theirs is toward a sordid goal.

This is an analysis of current press. It is released to help understand our press situation and our problems.

I am not condoning the current state of press. I am just giving you data about press and requiring that if you want press or have to handle press it will be successful in this current society only if handled with the above elements firmly understood.

Using these Scientology FIVE data we could be front page 100 days of every year.

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HUBBARD COMMUNICATIONS OFFICE
Saint Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF 11 OCTOBER 1965

Reissue of HCO Policy Letter of
25 May 1963

PRE33 RELATIONS

These instructions are based on a wide experience of how the Press, and journalists generally, write about Scientology. They apply not only to daily and weekly newspapers, but to all journalists of any kind, magazines, periodicals, "serious", comic, scurrilous, etc.

Press relations should be entrusted to, and handled by, only one person in an Org. This person is specially appointed to the post. Any good Scientologist should be able to do it. NOT a professional Public Relations man. The person chosen should be capable of good communication on Level 0 and Level I. Anyone who can run a good P.E. Course and who is known not to Q and A would be suitable.

The post is not even vaguely full time, not even part time. The hat is assumed only when a journalist writes in or telephones or tries to contact the Org about anything. The Press Relations Officer then handles it. All correspondence, cables, telephone calls, anything, are handled only by the Press Relations Officer. If he or she is not available, the switchboard operator or Receptionist answers only "Mr. ---- (the Press Relations Officer) is not available. There is no one else here who can handle it." All enquiries should be handled courteously but there are no exceptions to the rule.

No-one else except the Press Relations Officer handles any Press or journalist communications of any kind.

The Press Relations Officer should answer enquiries only on a Scientology 0 basis - maybe a little of Scientology I. He or she is polite but is not tempted into giving any other information about Scientology. Do not Q and A. All other enquiries (not directly concerned with Scientology data), may usually be answered factually but will almost certainly be mis duplicated, quoted out of context, or misrepresented in some way.

The stable datum is: The press will not print anything good - only bad. So give them nothing that can be misunderstood:

(Note: This does not alter the truth contained in HCO Pol Ltr of 14 August AD13, Scientology Five - Press Policies. But it should be borne in mind by those who handle Press relations that experience has shown that the Press prints its own preconceived story anyway. So keep it brief, be sincere, don't defend, don't attack. Don't Q and A. And you'll win.)

L. RON HUBBARD

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HCO POLICY LETTER OF 15 FEBRUARY 1966

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ATTACKS ON SCIENTOLOGY

(Cancels all Ser Edu and Pol Ltrs to the
Contrary)

Having had some time to think this over and having studied the matter with great care, I have isolated the most successful response to meeting any and all attacks on Scientology, its organizations and Scientologists and as of this date this becomes policy.

ADVOCATE TOTAL FREEDOM

That is the policy - advocate total freedom.

There are technical reasons for this which an auditor will recognize. To discharge later incidents from a mind, one must get the first or basic incident of that kind. In this case the basic aberrated incident was the suppression of freedom of the being. Just before that there must have been freedom. Thus advocating total freedom hits the true basic incident.

This is also the basic purpose of Scientology and the basic purpose of people, so it all agrees well.

This is also easiest to do. It is easier than fighting Parliaments or building up cases against people who attack us.

The only liability of using this policy (total freedom) is that it releases energy (a Scientologist knows this as "blowing locks") which looks disturbing but is weakened.

No other approach we have used worked. We are alive not because we fought but because we went on doing Scientology in spite of anything.

So never advertise an attack. Just advocate more strongly "Total Freedom!" and show how Scientology can attain it for the individual.

Careful summary of our past actions in the face of attacks and an analysis of various changes in human history show that the best and only effective thing we did or anyone ever did was advocate freedom. The precise practice of Scientology obtains total freedom so never advertise anything else but total freedom and the Scientology services and steps that bring it about. Courses, processing are the gradient scale to total freedom.

That's the answer no nation or person can stand up to - if we keep saying it long and loud. **SCIENTOLOGY IS THE ROAD TO TOTAL FREEDOM.**

Used in argument one can invent reasons to baffle the attacking agency or person - but all these reasons should add up to everyone has rights to total freedom.

I think this alone can move mountains.

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Section Investigators' Hats

HCO POLICY LETTER OF 17 FEBRUARY 1966

HCO Div 1
Department 3, Section 5

PUBLIC INVESTIGATION SECTION



5. The Public Investigation Section is formed in Division 1, Dept 3, as Section

The purpose of this section is:

"TO HELP LRH INVESTIGATE PUBLIC MATTERS AND INDIVIDUALS WHICH SEEM TO IMPEDE HUMAN LIBERTY SO THAT SUCH MATTERS MAY BE EXPOSED AND TO FURNISH INTELLIGENCE REQUIRED IN GUIDING THE PROGRESS OF SCIENTOLOGY."

When an organization has 150 on staff this section must be formed. Until that time it should be formed in Continental organizations responsible for the general good of Scientology on that continent.

It is composed wholly of professional investigators. Agencies may not be used.

Personnel for this section is advertised for in classified columns, giving only our phone number, and are called in for personnel review by Capt. 1 and Capt 14.

Great care must be taken in selecting such personnel as to past experience and an E-Meter check that is completely valid must be passed by the applicant regarding his purposes. A high or low tone arm or an undesirable-needle reaction flunks the applicant. The question regarding the applicant being sent there by some other hostile agency must be passed without any question or doubt.

The applicant is given nominal pay and expenses on actual receipts only until he or she has a proven statistic at which time better pay may be given.

The investigator is detailed only to specific projects as laid down by Worldwide and these must always concern broad public matters that are reacting on Scientology and strictly in accordance with the purpose of this section. In this way investigation serves as processing at public level.

The section may never be used on Ethics Section matters but may work with Ethics when an ex-Scientologist is involved.

The section has nothing to do with dispersed investigation of isolated cases. It may only work on matters relating to groups and individuals who are part of those groups.

The statistic of the section is dual consisting of the number of cases successfully investigated on specific projects and the number of derogatory news stories appearing that week related to enemies of Scientology related to a specific project. The statistic of each individual investigator is the number of cases personally investigated to a completed useful report. These are reported to the HCO Advisory Committee and graphed each week. Production of the section is the number of cases in a project processed.

It will be seen that the section has all the useful functions of an intelligence and propaganda agency. It finds the data and sees that it gets action.

The determination of what a project is is simple - what agency or group is attacking Scientology? As Scientology stands for freedom, those who don't want freedom tend to attack it. The Section investigates the attacking group's individual members and sees that the results of the investigation get adequate legal action and publicity.

1. The mechanism employed is very straightforward. We never use the data to threaten to expose. We simply collect it and expose.

Experience with the section will show that very sordid motives lie behind such attacks and that individuals of the attacking groups have a very great deal to hide. Thus the section always has a huge quantity of matters to be discovered and is not likely to run out of cases to investigate, providing only that it does not depart from this formula:

1. Note what public or private group is attacking Scientology.
2. Get a project warrant from the Advisory Council Area or WW to investigate it.
3. Collect as many case histories as possible on the individuals of that group, specializing on those that can be led to criminal prosecution by state or world agencies.
4. See that enough of the data is made available to the state or world agencies to obtain convictions.
5. See that excellent press coverage is given the disclosures over as long a period of time as possible.
6. See that HCO and Scientology are given full credit for protecting human rights and liberty.

If there is no variation in the above formula and if serious departures or private vendettas do not enter in, and if all evidence continues to be honest and none of it framed, the section and Scientology will prosper.

All investigators, once they have passed their rigorous screening and have been employed, may look over the organization, its papers and files and satisfy themselves that we ourselves are not trying to hide anything and are exactly what we say we are and do exactly what we say we do.

Operating from this platform of confidence, the investigator can be much more effective.

Successfully experiencing Scientology processing can heighten the confidence even further.

PROCEDURES

Standard intelligence procedures are used.

The section has a file for each project and files by names of individuals within that project. The names are cross indexed, etc.

Public solicitation for cases of injury to the rights or liberty concerned with that project can obtain leads.

Every project should be the subject of a case form made up to contain details necessary for filing and follow up.

Anyone writing in a complaint is then sent a copy of the form to fill in so that the vital data can be wadded out and the importance of that complaint seen at a glance. The pattern of the form is based on the data needful to get a conviction.

Such a form is always sent back with a covering letter stating that it is all confidence, etc, making the plaintiff feel safer in answering.

However lists of names of plaintiffs are procured, each becomes the subject of a filled form.

The more fruitful of such forms are followed up by individual investigators. These obtain the data necessary for a conviction of the individual complained about who is a member of the attacking group.

Only copies are ever given state agencies or the police. Originals are always held.

The usual precautions against libel, slander and false arrest are taken.

Projects must be studied for legal liabilities by the Legal Section before being commenced upon. But no project may be stopped by the Legal Section - their whole function is to find how to make it safe.

No act which will make an investigator liable to criminal prosecution may be ordered.

The section should note that press and the public are interested in murder, assault, destruction, violence, sex and dishonesty in that order. Investigations which can uncover these factors in the activities of individuals of a group attacking Scientology are valuable in the degree that they contain a number of these factors. The more factors a case contains the more important the case is. The idea is that the press feeds on these factors and we feed them someone else's. It will be found that our own Scientology groups contain so few of these they have to be invented about us. We need never invent them in the attacking group. They will be found to be there.

Associating the attacking group's activities with reprehensible groups in the past by using familiar descriptive words will be found very effective. For example, if the word "white" has been made hateful to the public by some past criminal group we use "white" in our descriptive terminology concerning the group that is attacking us and whom we are investigating. "Psychiatric blood sports" is an example, blood sports being lately very much derogated.

The work of the section is usually tied to committees in human rights or such committees as organized by the International Executive Division.

The action of the section is more than Scientology self-protection. As one holds up an image of freedom to the public the more suppressive groups and individuals in the society attack it. Hitler, for instance, would have attacked any group just because it was free. In that way we then get rid of suppressive groups by investigation and disclosure.

Section investigators would do well to study the technology on suppressive persons.

Such attacking groups with which the section will deal derive their power from pretense and secrecy. It will be seen the power vanishes under calm investigation, particularly when it is well known to them that we are investigating

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HCO POLICY LETTER OF 25 FEBRUARY 1966

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Sect 5 Dept 3

HCO Div
LRH Comm
ATTACKS ON SCIENTOLOGY
(Additional Pol Ltr)

Anyone proposing an investigation of or an "Enquiry" into Scientology must receive this reply and no other proposal:

"We welcome an investigation into (Mental Healing or whoever is attacking us) as we have begun on ourselves and find shocking evidence."

You can elaborate on the evidence we have found and lay it on thick attacking the attackers only.

NEVER agree to an investigation of Scientology. ONLY agree to an investigation of the attackers.

This was the BIG error made in Victoria. I okayed an Enquiry into all mental healing. I ordered evidence on psychiatric murders to be collected. Non-Compliance with these orders brought on the loss of Melbourne and the law in Victoria against Scientology. This was the non-compliance that began it. The original order I gave was relayed as "we welcome an Enquiry into Scientology...." or it was changed to that in Melbourne.

This is correct procedure:

- (1) Spot who is attacking us.
- (2) Start Investigating them promptly for FELONIES or worse using our own professionals, not outside agencies.
- (3) Double curve our reply by saying we welcome an investigation of them.
- (4) Start feeding lurid, blood, sex, crime actual evidence on the attackers to the press.

Don't ever tamely submit to an investigation of us. Make it rough, rough on attackers all the way.

You can get "reasonable about it" and lose. Sure we break no laws. Sure we have nothing to hide. BUT attackers are simply an anti-Scientology propaganda agency so far as we are concerned. They have proven they want no facts and will only lie no matter what they discover. So BANISH all ideas that any fair hearing is intended and start our attack with their first breath. Never wait. Never talk about us - only them. Use their blood, sex, crime to get headlines. Don't use us.

I speak from 15 years of experience in this. There has never yet been an attacker who was not recking with crime. All we had to do was look for it and murder would come out.

They fear our Meter. They fear freedom. They fear the way we are growing. Why?

Because they have too much to hide.

When you use that rationale you win. When you go dishwater and say "We honest chickens just plain love to have you in the coop, Brer Fox," we get clobbered. The right response is "We militant public defenders of the freedom of the people want that there Fox investigated for eating living chickens." Shift the spotlight to them. No matter how. Do it!

You can elaborate on the formula. Let's say some other branch of government wants to investigate us via the press. Just apply the formula:

"We welcome a public enquiry into (that branch activity) as we already have begun to investigate their (----)." It will always work. It even would have worked on the U.S. F.D.A. when they first began five years before their raid on D.C. They run! And that's all we want.

HOW TO STOP ATTACKS

The way we will eventually stop all attacks from there on out is by processing the society as follows:

- (1) Locate a source of attack on us.
- (2) Investigate it.
- (3) Expose it with wide lurid publicity.

You see the same thing in a preclear. He has a rotten spot in his behaviour. He attacks the practitioner. The spot is located on a meter. It blows and the preclear relaxes.

Well this is just what is happening in the society. We are a practitioner to the society. It has rotten spots in it. Those show up in attacks on us. We investigate and expose - the attack ceases.

We use investigators instead of E-Meters. We use newspapers instead of auditor reports. But it's the same problem exactly.

So long as we neglect our role as auditor-to-the-society we will be attacked.

Society is pretty crazy. It's a raw jungle. So it will take a lot of work. We must be willing to put in that work as a group or we'll be knocked about.

Remember, CHURCHES ARE LOOKED UPON AS REFORM GROUPS.

Therefore we must act like a reform group.

The way to seize the initiative is to use our own professionals to investigate intensively parts of the society that may attack us. Get an ammunition locker full. Be sure of our facts. And then expose via the press.

If we do this right, press, instead of trying to invent reasons to attack us will start hanging around waiting for our next lurid scoop.

We must convert from an attacked group to a reform group that attacks rotten spots in the society. We should not limit ourselves to mental healing or our own line. We should look for zones to investigate and blow the lid off and become known as a mighty reform group. We object to slavery, oppression, torture, murder, perversion, crime, political sin and anything that makes Man unfree.

The only error we can make is disperse our investigation. We do a preliminary look, then we must select a target and investigate it until we have the cold facts and then BANG, fire the salvo.

Don't worry about libel if our facts indicate rottenness. The last thing that target will do is sue as then we would have a chance to prove it in court, which they are terrified of our doing.

Remember - the only reason we are in trouble with the press or governments is that we are not searching out and exposing rotten spots in the society. We must practice on the whole group called society. If we do not it will attack us just as a preclear will attack a Scientologist that won't audit him.

To get wholly over to cause we must select targets, investigate and expose before they attack us.

We have at this writing a long way to go. But we might as well

start somewhere. Begin by investigating any attacking group, find and expose the dead bodies. Then work on to our selecting the targets.

And that will handle it all.

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Saint Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF 18 FEBRUARY 1966

Gen Non-Remimeo
Exec Sec Hats
HCO Area Sec Hat
Legal Hat
Section 5 Hats

ATTACKS ON SCIENTOLOGY

(Continued)

(This Pol Ltr augments HCO Pol Ltr of
15 Feb 66, Attacks on Scientology)

When you hold up an image of freedom, all those who oppress freedom tend to attack. Therefore attacks, on whatever grounds, are inevitable. Holding up a freedom image is however the only successful forward action even though it gets attacked.

It remains then to take the handling of attacks off emergency, predict them and handle them by proper tactics and administrative machinery.

The first group of actions have *not* been effective in handling attacks: (The G stands for Group; the following are 3 different Groups of actions):

- G.1.1. Hiring expensive outside professional firms;
- G.1.2. Writing Scientologists to write their representatives in government;
- G.1.3. Advertising the attack to the Scientology "field";
- G.1.4. Being carefully legal in our utterances.

This Second Group of Actions has been of some small use in deterring attacks:

- G.2.1. Direct letters from the org to a Congress or Parliament (ruined the US Siberia Bill);
- G.2.2. Circulating pamphlets about the attack (got rid of Wearne out of the Enquiry);
- G.2.3. Suits against sources of libel and slander.

The Third Group of Actions have been positive in stopping attacks:

- G.3.1. Investigating noisily the attackers;
- G.3.2. Not being guilty of anything;
- G.3.3. Having our corporate status in excellent condition;
- G.3.4. Having our tax returns and books accurate and punctual;
- G.3.5. Getting waivers from all people we sign up;
- G.3.6. Refunding money to dissatisfied people;
- G.3.7. Having our own professionals firmly on staff (but not halfway on staff);
- G.3.8. Going on advertising total freedom;

G.3.9. Surviving and remaining solvent by stepping up our own usual activities;

G.3.10. My catching the dropped balls goofed by others and hired professionals;

G.3.11. Being religious in nature and corporate status.

As you read over the above you should be able to see where our funds should be placed.

In the first group you can see large possible outlays to professional firms, attorneys, accountants. This is money utterly wasted. They flop and we have to do it all ourselves anyway. The fantastic cash cost of mailings to Scientologists was evident in DC where it ate up all their "freedom funds". And by advertising the attack to Scientologists we only frighten them away from the org and lose our income as well. So we must *never* do these three things.

The second group above are not very costly and constitute a proper line of defense and should be undertaken. But they must *not* be counted on to do more than impede an attack. They will never stop it cold. This second group is like an infantry defensive action. It is necessary to oppose the enemy but just opposing will not finally win the fight. That is done only by taking enemy territory.

The third group contains the real area for the outlay of funds and stress of planning. This group has an excellent history and has ended off a great many attacks beginning in 1950. Therefore one should take care not to leave any of these out whenever an attack is mounted on us.

INVESTIGATION

It is a curious phenomenon that the action of investigation alone is head and shoulders above all other actions.

This is most like Scientology processing, oddly enough, where the practitioner seeks the hidden points in a case. As soon as they are found the case tends to recover, regardless of anything else done.

Groups that attack us are to say the least not sane. According to our technology this means they have hidden areas and disreputable facts about them.

As soon as we begin to look for these, some of the insanity dissipates.

It is *greatly* in our favour that we are only attacked by mad groups as people in that condition (1) invariably choose the wrong target and (2) have no follow-through. Thus they are not hard to defeat providing one (A) looks for their hidden crimes and (B) is irreproachable in his conduct himself.

We discovered this more or less by accident. The basic discovery was that the interrogation of a policeman produces a confusion and an introversion; it is *his* job to interrogate—so you reverse the flow, mix up his "hat" so he doesn't know who is which, and you reach for his own doubts.

These people who attack have secrets. And hidden crimes. They are afraid. There is no doubt in their minds as to our validity or they wouldn't attack so hard at such cost. Society tolerates far worse than we are. So they really believe in us. This hampers their execution of orders—their henchmen really don't share the enthusiasm for the attack for after a bit of investigation it becomes obvious to these henchmen that the attack smells. This impedes follow-through.

And when we investigate, all this recoils on the attacker. He withdraws too hurriedly to be orderly.

An attacker is like a housewife who tells City Hall how terribly her neighbours

keep house. But when you open *her* door, the dishpans and dirty diapers fall out on the porch.

All you have to do in lots of cases is just *say* you are going to rattle their door knob and they collapse.

I can count several heavy attacks which folded up by our noisily beginning an investigation of the attacker.

Our past liability in this was that we depended on outside firms, enquiry agencies, etc. And these have too many clients and we have too little control of their direction. The answer is to organize and maintain our own proper corps for this action.

The other items in the third group are self explanatory and if *any* of these are missing then we will be less successful.

For years and years I have had this "hat" of attack handling. In January 1963 I took a calculated risk and devoted my time to research. I knew we had better get all our answers and complete our technology. But in doing so I could give only a small amount of time to the US and Australian attacks. DC followed orders and we got out of the US morass. Australia didn't and sank. But it became plain to me that we had to set up a part of our orgs to handle this "hat" as obviously I can't be there forever. So even #10 in the third group—my handling counter-propaganda—will have to have help.

To hold up to Man an image of spiritual freedom is adventurous. Man is suppressed. And those who oppress him have a peculiar frame of reference. This is:

1. If anyone became free or powerful, a suppressive believes he would promptly be slaughtered. He never realizes that it is the suppression that gets him knocked out, not the character of Man.

2. If any advance were made that would improve Man, then all old commercial interests with *their* answers, would become worthless. It never occurs to such to advance with the times.

3. They have dirty houses.

Thus, in meeting any attack we must:

(A) Recognize an attack in time to act;

(B) Get Group 3 above in full action with an emphasis on investigation;

(C) Get Group 2 in action as needful for defense.

Thus we have LOOK, INVESTIGATE, DEFEND as the short formula. And all the while hold up an image of total freedom and have ourselves clean hands.

L. RON HUBBARD

LRH:ml:rd

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Gen Non-
Remimoo
Ad Council
Guardian
Asst Guardian
Intelligence
Co-ordinator

HUBBARD COMMUNICATIONS OFFICE
Saint Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF 29 NOVEMBER 1966

INTELLIGENCE SECTION

(refers to and adds to HCO Policy
Letter of February 17, 1966, Public
Investigation Section")

The Intelligence Section has been formed and placed in Division 7,
Dept 21, Office of The Guardian.

It is under the direction of The Guardian WM. Intelligence Personnel
are under the Intelligence Co-ordinator WM, who is under The Guardian Communicator,
WM. The WM Intelligence files are in the care of the Intelligence Officer WM.

WORLD WIDE INTELLIGENCE

As we are now producing Clears routinely and we'll soon be producing
O.T.'s routinely, suppressive attacks can be expected and the means for handling
such necessitates the establishment of communication terminals and lines by which
information can be collected and relayed and instructions given and carried out.
Intelligence Officers have been appointed for major orgs and are placed in the
Office of L.R.H. in each org in which they are appointed, insofar as their Intelligence
function is concerned. If they also hold another post, the appointment does not effect
its function or lines.

INTELLIGENCE OFFICER ACTIONS

The Intelligence Officer in each org reports first DIRECTLY TO THE
GUARDIAN WM ANY EMERGENCY OR ATTACK ON SCIENTOLOGY and then as soon as this report
is made, copies are also sent to his own org's Ad Council and the Continental Ad
Council for that org and Ad Council WM. The hallmark of the Intelligence Network
is SPEED OF REPORT, AND SPEED OF ACTION. These are essential if we are to handle
the suppressive attacks being levied against us.

REPORT FORM

If an attack is definitely forthcoming, or has occurred, the
Intelligence Officer gets very busy and finds out the following:

1. WHO IS ATTACKING (or did attack)?
2. WHAT WAS THE NATURE OF THE ATTACK? (Was it an article in a
newspaper? Was it some law passed detrimental to Man's
freedom? etc.)
3. WHEN WAS THE ATTACK, OR WHEN IS IT TO OCCUR? (When was the
article published? Was the law passed or when is it likely to
be passed?)
4. WHERE DID THE ATTACK TAKE PLACE? (Johannesburg, Port Elizabeth,
Perth)
5. SOURCE OF DATA? The Intelligence Officer here reports
his source of data. Who gave him this report, or if
he got it from the newspapers, he reports which newspaper.

This above form is used as a code in any telex report to The Guardian
Example on Intelligence Telex report would be:

Cable designation Guardian Jones declared suppressive threatening
blackmail of our preclear November 20th.

Toronto ARC File George Rayburns.

INVESTIGATION

The Intelligence Officer would then investigate Jones, establish if he is acting singly or in collusion with another S.P. and handle as per earlier Policy Letter of February 17, 1966 - "Public Investigation Section".

It is vital that the actual source of the attack is isolated and investigated and the crimes found of which he is guilty. Such reports should be speedily forwarded by the Intelligence Officer to the Intelligence Coordinator for instruction. (It may be found that the attacked is a member of a bigger group who has vested interests in the enslavement of mankind, such as the Communist Party - as has been the case in recent attacks on Scientology).

COUNTER ACTION

There will be in conjunction with the Intelligence Section a Public Relations Officer. The Public Relations Officer is the Ambassador for Scientology and in the case of an attack he acts just as quickly as the Intelligence Officer only in a different direction - he goes to the party being petitioned or charged into attacking Scientology and communicates. While the Intelligence Officer takes the above listed actions and while they are carrying those actions through, the Public Relations Officer immediately visits officials (in the cable office, the police, AFTER he has consulted with the preclear), and takes with him copies of any one or each of the following books (now being printed at Saint Hill):

1. The Character of Scientology
2. LHM Credentials
3. FDA Rebuttal
4. Melbourne Inquiry Rebuttal
5. Other data as may be necessary to handle the situation

and communicates to the official with the end in view of maintaining good public relations and communication. The technology involved is the simple mechanism of communication. If we don't communicate to officials, individuals or groups being pressed to attack Scientology, they will not know what it is, and being fed entheta and generalities on one side and nothing from the other, the likelihood is that, even considering they are fair and reasonable, they will ARC Break on the generalities being fed to them.

So the Public Relations Officer is to be a terminal of comparable and superior magnitude to any opposition and communicates Scientology. His purpose is not to convince officials, reporters, etc., that Scientology is good, or to convert them, but merely to present the facts, and represent the side of Scientology. If the facts are presented and duplicated, the support of official, individual or group will be gained.

SUPPRESSIVES FOUND AND REPORTED

If the official, reporter, or whoever, is antagonistic to begin with and refuses to listen or should communicate an intention not to hear or see the facts, then the Public Relations Officer knows immediately he is dealing with a person who has a vested interest in attacking Scientology, (maybe he is being blackmailed or paid by a Suppressive Group or is suppressive himself), and therefore it becomes apparent that to continue communicating to this individual is wasting time. The Public Relations Officer carefully takes note of the person's name or the name of his group members, rises and says, "Thank you for your time, walks out and straight

away makes an appointment to see his superior and keeps on until he does find a person superior to him who will listen and who does not have a vested interest in seeing Scientology attacked.

Meanwhile, the Public Relations Officer reports to Intelligence any person who, by refusal to communicate with him or by antagonism expressed toward him or the subject of Scientology, has shown himself to be either in the pay of, or being blackmailed by, or is himself, a Suppressive Person.

P.R.O. INFORMATION ACCESS

The Public Relations Officer has full access to the Intelligence files and works in co-operation with the Intelligence Officer. He/she reports any data received that might be helpful in an investigation, or in the guiding of Scientology in an area. He should familiarize himself with local and national politics and finance. He should keep informed (and inform his local Intelligence Officer and the Intelligence Co-ordinator WW) of current trends in politics and become very familiar with any and all power groups in the country he represents, especially those suppressive in nature and antagonistic to Scientology.

SUMMARY

In the summary - when an attack occurs on Scientology, or is forthcoming, the Intelligence Officer:-

- (a) Investigates fast.
- (b) Cables the five facts to the Guardian WW and advises his local Ad Council, and writes a report to his Continental Ad Council and the Ad Council WW.
- (c) Continues on the investigation until he finds crimes of which the source of the attack is guilty.
- (d) Reports it to the Intelligence Co-ordinator WW who advises the appropriate actions.

The Public Relations Officer:-

- (1) Goes to the person or body being petitioned to attack Scientology or being the source to see in such a situation, presents the facts, what Scientology is and legal documents such as are contained in the Booklets mentioned above.
- (2) Keeps on until support is gained for Scientology in the area the opposition is using for attack thus nullifying a potential attack or an attack which has occurred.
- (3) Reports any suppressive contacted or interviewed in the areas visited.

If these actions are carried out swiftly and diligently to completion, there is no way we can lose.

Please do so.

George Galpin, Qual Sec.
Gareth McCoy, Area Aec.
Otto Reos, Ad Council SH.
Ken Delderfield, LRI Comm Sh.
Pam Percy, Ad Council WW.
Philip Quirino, LRI Comm WW.

Mary Sue Hubbard
The Guardian WW.

L. RON HUBBARD,
Founder

B. LRI:jp.
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HUBBARD COMMUNICATIONS OFFICE
Saipt Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF 25 APRIL 1968

Confidential.
non-remince
Intelligence only.

INTELLIGENCE ACTIONS

An Intelligence Officer, gives summaries. Never estimates of the situation.

Intelligence should give facts and reports. DATA is what is needed. Example "All info concerning Joe Jones has been turned over to prosecution for action" ... "Our investigation on Tom Smith has revealed that he is a communist and was arrested 5 times for various crimes. We are taking further action" etc., etc., etc. That and that alone is what is needed, not alarming reports such as how bad it all is in Willabaloo. This is an effort to give an estimate of situation and is enturbulative.

Suppression occurs when generalities are entered into reports. Evaluations are generalities.

Forwarding of false information is a very high crime. Failure to forward information is an equally high crime.

An Intelligence Officer collects data, files by name and area, writes summaries and forwards the data to the correct terminal. This person should never at any time consider themselves capable of giving an estimate of the situation. This is done by the head of the division.

The Standard actions of intelligence are:

1. Predict the trouble before it occurs by filing, cross indexing, investigation of areas, statistics and other means.
2. Investigate for crimes, the individual's who are creating trouble.
3. Prosecute.

This is standard, 1 2 3 action and should not be deviated from. The maxim is .. "when under attack .. attack". The point is .. even if you don't have enough data to win the case .. still attack .. LOUDLY Reason is, it is only those people that have crimes that will attack us, and they will soon back off for fear of being found out when attacked back.

Filing is a very important action in intelligence. You file by name and area. If you get a report that has 10 names on it .. 10 copies are made and a copy placed in each file. Areas can be kept by country, state, town etc., depending how large an intelligence unit you are handling:

Intelligence requires a very critical eye. No evaluation, generalities or estimates. Just data, summaries and specifics.

Guardian WW
Guardian Comm WW (S7)
Intelligence CO-ordinator WW

5/18/66

Dear MarySue,

I apologise for having sent this off line as I got a bit confused.

However, this seems the way it ought to be, and I don't think that the Noisy investigation should be under the Asst Guardian as I need them to carry out normal investigations, like the background of the editor (Courier) etc., and would have to tell them what I wanted investigated. There would be no point, if they were in another section.

Yes, this should have your approval - and I went off line.

love,

Jane

Dear Jane -

I don't want any loud investigators at this time - have you heard Ron's tape discussion with the two investigators? We need another type of person altogether which can be discussed.

Love,

MarySue

D/Guardian WW

The Guardian WW

Intelligence chief W/W
May 26, 1968

Orig-MSH
Xerox for:-
Int Off Hat.
" Chief Hat.
" CIC Hat

Dear Joan-

In looking over the recent intelligence reports sent to me, I suddenly realized that Intelligence still is operating without true direction.

Here is the way, Intelligence is now.

1. We become aware of a possible source of antagonism.
2. We clip, gather and cross-index file all the data we get on this source of antagonism, being careful to open and establish a file for every individual connected and every organization connected.
3. Then we look over the files and select the biggest one.
4. Then we take a look at who we have or what organization we have. If we have an organization we look for who-.
5. Now we investigate the person like mad.

We did this with the people who were giving us trouble-we found. The National Mental Health Association and a lead line off into banking and into the airforce- we haven't looked at who in banking or at who in the airforce-we may find further cross-connections and come up with ONE PERSON.

This is what should be happening-

Further, vital reports are not coming through- I know more about what is happening than is reported to me from the Guardian's Office =

Love,
MarySue

A/Guardian New
Int. Chief New
Int Investigations Officer WW

20 Sept 1968

Dear Dave,

I'm writing to you in the hope that by combined effort, we can bring some understanding into Intelligence there in New York.

Enclosed you will find a copy of a report sent in by Emily Becker, which I see has been routed through you, and I'll lay out exactly what the difficulties are. First I'll give you a quick run down on how Intelligence works.

We have two main cycles as far as Investigations go.

- 1) Some SP near an outer org starts attacking Scientology
- 2) The Intelligence Officer in that area Cables or telexes deputy Guardian WW and starts investigating the person behind the attack.
- 3) Intelligence Chief WW asks the report and expects to see regular reports on the SP being investigated
- 4) A file is opened in both the outer org and in WW and the case goes on the CIC Board as a project
- 5) The Investigation is carried on until the crimes are found and it is handed over to prosecutions to get the SP put in a Government accommodation

or

- 5) The SP gets scared and shuts up and Intelligence Chief WW directs the case to be dropped

The second type of cycle is as follows

- 1) Intelligence Chief WW on going through the files sees a possible source of future attack and directs an Investigation to start on that person or Group.
- 2) a file is opened and it goes on the CIC board
- 3) Intelligence Officer in that area starts investigating and we get the goods.
- 4) The whole thing is turned over to PRO for action and exposure, or to Legal for Prosecution.

Among these we have smaller cycles of action such as, "Get me a copy of Such and Such a book" or "Was this SP ever trained in your org?"

At the same time all this is going on, intelligence should be going through newspapers, magazines etc. and taking clippings on Medical, Psychiatry, Mental Health, Government, world finance and Banking, Odd Ball self help groups and filing and cross filing these to locate SP's. And cross filing declared sp's in the area by connections and frequency of names, to see who the ringleaders are in that area so that he can be prosecuted for crimes. But an investigation is NEVER NEVER begun until 1) an SP attacks Scientology (threatens to sue, goes to his representative about us etc.) or 2) the Intelligence Chief orders an investigation to be started.

Now lets take Emilias report apart, name by name

Smith I have never heard of this guy, I don't know why he is being investigated or what he has done. We received no telex that he had attacked us and Intelligence Chief has not ordered an investigation on him.

Wilke I don't know who this guy is either, but from the report it looks like he is a job for Public Ethics, Registrar and ARC Break auditor. He has not attacked as far as I know and we have sent no instructions on him.

Hernandez This is the craziest one yet. Chavero wanted to buy a meter to listen to Martians. As he apparently can pick up radio signals on one. Hernandez is an associate of Chavero's. The whole damn thing was a public ethics matter in the first place, as I can't see a reason in the world why we should throw every nut we meet into jail.

Gotay Same as above

Welton Int Chief WW only asked Emily to pick up a copy of the book, or see if it existed. It was not an investigation.

As you may have seen on Brian's latest dispatch, we are going in on psychiatrists and that is an investigation so we expect to see reports on that.

Also Emily was officially assigned to work on Jacob Aspel, and yet I've seen nothing on him recently. Just reports on kooks and non-entities.

Will you please get this straight with Emily, and she might like to have this letter for her hat, although it is all contained in policy.

At any rate, thanks for your help. Give Emily my love and tell her that she investigates well, the main trouble is that she investigates the wrong thing.

Love,

Mo Budlong

NOV. 3, 1968

DEAR JANE,

PLACE AN APPROPRIATE CONDITION ON NEW YORK INTELLIGENCE- I DON'T KNOW WHAT THEY ARE DOING, BUT IT MUST NOT BE EFFECTIVE.

I HAVE NO SOURCE OF INFO, BEING STUCK HERE ABOARD A SHIP IN THE MED, BUT WE HAVE A SET OF CHILDRENS ENCYCLOPEDIAS ABOARD (MY BOY JUST BROUGHT THE SET AND IT JUST ARRIVED). IN IT I LOOKED UP THE WFMH WHICH I DID NOT FIND. BUT I FOUND THE WORLD MENTAL HEALTH ASSOCIATION. AND IT HAS THE SAME ADDRESS - 10, COLOMBUS CIRCLE, NEW YORK, AS THE NATIONAL MENTAL HEALTH ASSOCIATION - SO YOU SEE THE CONSPIRACY WE ARE UP AGAINST.

WE HAVE HAD NO COPIES FROM THEM OF THE INCORPORATION PAPERS OF THE NAT'L MENTAL HEALTH ASSOC. IN NEW YORK WHEN THE CORPORATION MUST BE REGISTERED TO DO BUSINESS.

JANE, BABY, WE'RE LOSING BECAUSE WE ARE FIGHTING IN THE BUSH LEAGUE AND NOT GETTING TO THE MAIN CENTRAL HEADQUARTERS OF THE GROUP DIRECTING THE BUSH FIGHTERS.

INTELLIGENCE IS NOT CONCENTRATED ON WHAT THEY SHOULD BE - THE WFMH, THE NAMH - THESE ARE THE GROUPS I WANT DESTROYED. THIS GROUP FINANCES, POPULARISES, ADVERTISES, ATTACKS, ENEMIES OF PSYCHIATRISTS ETC - ALL FOR THE PUBLIC GOOD!!

I'm NOT INTERESTED IN THE LOCAL PSYCHIATRIST AROUND THE CORNER - THIS DATA IS FOR PRO WHO CAN USE HOW HE SCREWS HIS PATIENT AND THEN SHOCKS THEM WITH SO MUCH ELECTRICITY THEY CAN'T SUE HIM FOR RAPE. PRO DIGS UP THIS DATA - HEAVENS, THERE IS ENOUGH OF THIS DATA IN BOOKS BY PSYCHIATRISTS, PAPERS BY THEM ETC., THAT IN A SANE WORLD THEY WOULD HAVE STOOD SUCH MONSTERS AGAINST A BRICK WALL AND SHOT THEM FOR THE MURDERS AND PERVERTS THEY ARE. FREDA FROMM-REICHMAN'S BOOKS ARE FULL OF THE ATROCITIES COMMITTED BY HER FELLOW PSYCHIATRISTS - SHE OBJECTS STRONGLY TO THEIR SEXUAL ATTACKS UPON PATIENTS, THEIR BRUTALITIES ETC - SHE'S THEIR WORLD EXPERT AND SHE TEARS MOST OF THEM TO PIECES FOR WHAT THEY DO.

SO LET PRO DIG UP ALL THIS- IT IS AROUND BY THE LIBRARY
FULL.

AND GET INTELLIGENCE ON TO DIGGING UP THE DATA WE NEED
TO SUE THE WFMH, TO OBTAIN EVIDENCE OF CONSPIRACY AND ATTACK
UPON US.

LET'S GO- THE CHARLES BERNERS OF THE WORLD ARE NOTHING
COMPARED TO WHAT WE HAVE OUR HANDS ON. JUST KEEP OUR HIGHER
LEVEL MATERIALS SECURE AND LET INTELLIGENCE GET THE DATA AND
INFO WE NEED TO BLAST THIS WFMH AND ITS ASSOCIATE GROUPS AROUND
THE WORLD TO SMOTHERINGS.

LOVE,

PETER HOLLOND

(This is a copy of a handwritten dispatch by MSH)

HATS

28 May 1967

Further LRH Remarks

2. Intelligence - I can only think that Ho does not have his staff - he should have three people in his office - one in charge of investigations, one in charge of prosecutions, and one in charge of CIC for Intelligence.

Because the biggest lack in Intelligence at the moment is APPRECIATION or EVALUATION. I say this because I am getting vast quantities of unassessed data of the enemy, which I then have to spend long hours reading to see what intelligence value it has for use against the enemy. Such is not sent to me like so:

1. 1961 volume of WFMH magazine
2. Sent excerpts on article "Mental Health Gov't and Voluntary Citizens Participation" to PRO for use - see underlined sections.
3. Am investigating Bustamente connection to one Couton Bustamente (see page 31 underlined section.
4. Remainder of magazine is usual chaff.

Instead, I just get the magazine - xeroxed - which I then read through to make sure there is something we can use or do with it.

Another example is the copies of the Georgia Mental Health Law - these were sent over - no evaluation done.

I looked at it and read it all the way through and then decided that we could do something about it and sent orders to you with regard to same.

It should have been sent over with parts marked in it which violate the rights and liberties of the individual, which give false immunity of care of the patient, etc.

(Further LRH Remarks)

Page 2

So we have Intelligence without a mind - just intelligence with its body being sent - the body being the mest of the bulletins, magazines, handouts etc.

The data should be read, evaluated and then reported on before being sent as in the example above.

I am sure you, also, are reading everything to make sure nothing is missed - I know I do. So this means Intelligence is not performing its full function.

Well, doll, get these in and I think we will have a much happier time with less Dev-T.

Love,

Mary Sue

D/G Int US
D/G US
Guardian WW
D/G Int WW

18 October 1970

Re: Int US

Dear Terry,

I have just spoken to Jane and Herbie on Their return who have filled me in on the scene in Intell US. My only comment is how did you survive much less get anything done.

I must apologise for some of my actions as they were now obviously unjust, and based on the fact that I didn't know what the scene was.

I didn't know that you weren't getting expenses, that you couldn't get FP to buy books etc.

I am sure that some of my actions must have caused ARC breaks. The majority of it based on the missing scene of what was the operating environment of Intell US. I don't like being choppy, but I got rather ruthless trying to handle the Australian Intelligence scene and a lot of it has stuck.

I understand you are getting some expenses now and so is Joe. I don't want a repeat of this so from now on please consider you have a wide open comm line to me (which you always did have) and you can put anything you want on it. If pounding a few desks and maybe a few heads doesn't produce results in the US, then put it up to me and I'll back you.

Herbie explained your admin system to me with Pending file full of orders. I tried this myself and found it too unwieldy.

I suggest the following which I'm using. Keep two sets of logs, one for orders in and one for orders out. The in logs have copies of orders from anyone to you or anyone under you logged by date, who it's from, who to and priority. This would have orders from me, CS-G, The Guardian, and D/G US.

Note: I keep CS-G orders in a separate log which is a good system as her orders of course take priority.

The orders out log has orders from you to any one else in it. Go through the orders in logs frequently and see if you can think of a way

- 2 -

to do the order more quickly. Go through the orders out regularly and nudge them.

As regards CS-G orders to me that I re-write to you, I believe Jane had a word with you about not spreading CS-C's name across despatch traffic, so in future to handle this I will put a small c after any orders to you from me that originated as CS-G orders. After a heading:

Re: Revolutionary Groups-c

Or if no heading just:

c

These can also go in your CS-G log book as on the whole I simply copy the order verbatim and sign my name to it. Be sure and note however that the order came via me.

So next get all your orders together and figure out what you can handle. What you can't handle write to me with what cooks and I'll see what we can sort out on it. Even if it is a minor detail that is bugging the whole works let me know. Also if you want, send me a list of what I've sent you and I'll let you know what is CS-G orders.

If you run into any difficulty, for gawd sake let me know and you can always write to me personally care of WW (There's a standing rule that nobody opens my mail but me) or at my home.

11 Home Platt

Sharpthorne

Sussex

England

In fact I would appreciate your opinion on the current scene and would like to here from you.

Love

Mo

9 March 1970

Re: Successful and Unsuccessful Actions

Dear Jane,

The following is a list of the successful and unsuccessful actions used by intelligence.

Successful:

Prosecuting Traitors-

- 1) Int the US finding evidence of a crime and handing it over to the police or vice-squad. His is any crime.
- 2) In the UK- Finding evidence of a crime against the org, and having a representative of the church press charges for a prosecution.

Regularly getting out files and reading through them. Especially any files or cases that were handled prior to your coming on post.

If reading through files brings up a connection you were not aware of, or had forgotten chase it up and get out the other files pertinent to the area.

Use the files regularly and continuously referring to them as often as possible.

Crossfiling should not only be done under names of people but under groups and organisations as well. Also under subjects. In other words thorough crossfiling.

Use of telephoning to get simple information such as addresses etc. rather than a personal visit.

Contacting the secretary or aide of the person you are interested in and chatting them up. Note this is very successful in getting tricky information that is not available in other areas. Is Dr. so and so on his vacation now. Where is he? How long will he be gone.

I want

RMF/letterhead of some organisation that is curious; i.e. have it printed up and use it to make queries. Use some fairly safe address but don't be over cautious. If you have a letter head nobody seems to bother checking it. Examples "Ford Foto Features" or "The Council for Human Relations in Industry". If you have a letter head of any sort you will get answers to your questions 95% of the time. Of these using a phoney News Agency is the most successful.

Using 2H on someone high in the government to seduce them over to our side. This particular action was not started as an Int action but was more personal. It did however move into a E2 activity.

GOVERNMENT
EXHIBIT
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Getting Introductions- Ex. If you want to see B but you need to be on more secure ground, you phone A and ask him what you want. When he can't answer you ask if B would be able to help. A says yes and then you see or phone B and tell him that A had said you should get in touch with him.

The regular use of Reference books. In the UK I use

Medical Directory (list of Doctors and where they worked)

Who's Who (list of notables and what they did)

Newspaper Directory (list of papers, publishers director's etc.)

Who's who in Journalism (List of Newspaper staffs)

Business Back ground of MPES (Just what it says it is)

Anatomy of Britain Today (breakdown of Britain by, Civil Service, television, Press, Radio, Banking, Aristocracy, Financiers, Industry, Diplomats etc.)

I would imagine that there are similar publications in each area of the world. There are others that could be used.

Getting all the National Press and cutting out articles about names and groups, psychiatry, finance, politicians of interest, espionage etc. and filing

Getting birth Certificates of subjects of interest. helps start trace of the early years.

Getting advance information on the legal side so that we know what enemy legal is doing. Example. a recent legal case depended on whether the enemy had documents that proved so and so. Int found that the documents were fifth hand information based on hearsay by the fourth person. Although our info didn't specifically affect the case it did give our legal more certainty to press on.

Infiltrating an enemy group with the end to getting documents. These can either be about their own plans or what they have on us.

Covert third partying with forged or phoney signatures.

Anonymous third partying. Particularly the Internal Revenue service appears to follow up every tip off they get.

Getting information out of files. This is of course only vital files, not just any files.

Direct theft of documents .

Org Lines

Taking over and doing Sec checks on certain possible sec risks rather than letting HCO Continue.

Insisting that old recognised Sec Risks be kept off lines. Best terminal for this is whoever is the most security conscious on the H CO line.

Insisting that Troublesome sources policy be kept in.

Use of companies' house & company registrations to trace directors share holders etc.

Use of Newspaper libraries for information.

Impersonating a reporter over the phone to get information.

Tracing: Newspapers, directors etc.

Unsuccessful actions

Investigating noisily- This has actually produced more trouble than results.

Interviewing someone who wants to sell information. On the whole this has only produced con-men and no results. There is nothing wrong with offering to buy information but watch out for the guy who approaches you first trying to sell it. This includes selling it for ~~info~~ other information, favours, or cash.

Infiltrating with a view to only gathering general information and verbal reports rather than documents.

Using an SP to get information on another SP.

Looping the CIU board up to date. This makes a very pretty office decoration but I have not really found it of any use.

Bugging and the use of any electronic devices have on the whole produced nothing

Leaving very broad clippings on the general political scenes of an area. This is stuff such as who stands on what election platform etc. It is not really of use except where it involves someone we are interested in. Of course stuff on Privacy, Civil Rights, Psychological practices, communism etc. are of interest.

Publishing the results of an investigation when a crime is found.

Attempting to trace individual reporters.

Launching an anti-press campaign

Depending on a plant having a degree that will "get him into the files" a degree may help but the plant had better have brains as well.

Depending on big money alone to get in and out of places. "Money Talks" does not hold true everywhere in the world.

Depending on 2D specifically as a means of getting info. (note I mentioned 2 earlier as a successful method. I feel that this is because the girl concerned had actually fallen for the government person and did not go into the affair with the intention of getting information)

In the UK attempting to prosecute someone for a crime not done to the organisation, but to some one else..

Blatant third Partying where you write a phoney letter from A to B talking about C, that is full of ontheta and generalities. The letter must be much more subtle to work.

Using elaborate cover stories that require great deals of proof and memory to keep going

Impersonating a government Intelligence Officer.

Mixing covers on the same job. Telling one guy you're doing one thing and telling or implying to someone else that you are or are doing something else

Putting out lines and waiting for people to come to you. Telling everyone that you're the big authority on Shmuck and then waiting for them to contact you about shmuck.

TO HAT

23rd April, 1974.

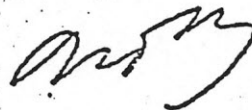
Re: Successful and Unsuccessful Actions Addition

Since this was first written some updating is required as follows:

1. A workable CIC has now been devised and the current CIC is a successful action.
2. An anti-Press campaign has been run by a front organization with great success.

Both of the above were listed as unsuccessful actions.

Love,



Mo.

A/ NTUS ←
Guardian (25/4/64)
Guardian 10/10

25/4/64

Dear Bob,

Please have this put into the chief hat
and all investigators have to sign it

Love
Jane

GUARDIAN ORDER

GO 924

10 September 1973

GO Staff

GUARDIAN OFFICE ALERT

Please will all G.O. terminals be alert to obtaining all information the police and officials have on us. If any G.O. terminal is called in to see the police, or if we have cases involving the police, such as draft cases in Germany and others, we want all the information contained in police and other authorities files.

Where there is a Freedom of Information Act, such as in Sweden, efforts must be made to obtain all the data that all officials and police have on Scientology, and Scientologists.

This alert applies to every country in the world where there is a Guardian Office. The data is badly needed and wanted at this time.

Jane Kember
The Guardian WW

GUARDIAN ORDER

CO 1206

22 June 1974

GO Staff
ED Flag
(Div Heads and above)

THE SNOW WHITE PROGRAMME

For the past year there has been a massive programme in operation in the Guardian Office and on Flag. This programme was written by the Commodore who called it "Snow White".

He called it "Snow White" because it contains most of the elements of the famous fairy story. There is the evil Stepmother and Witch, poison "apples" and intrigue, the dashing Prince and buffons like the Seven Dwarfs. There is even "treasure" and "gems" and a great deal of digging involved.

The purpose of the programme is to trace back the attacks of the past 24 years to find and handle their SOURCE. Doing this will actually mean the running out of the 4th Dynamic Engram spoken of by the Commodore in his 1967 Journal and in his "Welcome to the Sea Org" tapes.

To date the full programme contains a total of 38 major projects and innumerable sub-projects and sub-sub-projects. It involves most of the areas of the planet that have been touched by Scientology in one form or another.

In a recent evaluation of the programme's progress it was found that there could be a fuller understanding and more agreement about the programme. Many GO Staff and Flag Execs have not been made familiar with its purposes and importance. In actual fact the Snow White Programme has the **HIGHEST PRIORITY OF ALL GO ACTIVITY.** The reason for this is as follows:

In its day to day activities the Guardian Office handles hundreds of situations that might impede the forward progress of Scientology. It is a kind of outpost/correct type of activity. However, the Snow White Programme is going right to the source of most of the problems the GO is handling so its successful conclusion will measurably lighten the GO's load and make it possible for the GO to fully obtain its VFP of the "Acceptances of Scientology" that much more quickly and easily.

For Flag Execs, the Snow White Programme will eliminate one of the major barriers to world wide expansion and ease their job considerably.

From now on you will be kept up to date with weekly progress briefings on the Snow White Programme.

In addition, a special rubber stamp is being made up and copies given to the programmes personnel and execs involved with the programme. When you see this stamp on a project, target or order you will know it is part of Snow White and you can give it the highest possible priority. All communication bearing this stamp will be exactly routed and sped through the comm lines. In this way we can all speed up the completion of the programme and pave the way for a condition on the planet where the fastest possible expansion is really easy to bring about.

Let's all get together on Snow White and push it through hard, hard, hard! It will open the doors wide for the full **CLEANING OF THE PLANET.**

Fred Hare
Ch-G Asst

for Mary Sue Hubbard
The Controller

2 June 6

Guardian WW

Intelligence Chief WW

Dear Jane,

CONFIDENTIAL

Re: INTELLIGENCE STAT

I have looked over the hat thoroughly and especially covered the four confidential policies issued in February regarding the Guardian's Office and particularly Intelligence and PRO.

I feel the following quotes from the PL's bear some weight on what the product of Intelligence is

HOO POL LETTER 16 Feb 1969 Confidential ENEMY NAMES

"By carefully watching press to see who is called upon by the press for counter-opinions, one can work one's way easily toward the centre of any hostile network."

IBID

"We happen to be fortunate, if you call it that, that persons hostile to Scientology usually have criminal backgrounds even when in public life. One doesn't always find these even when they exist but one at least finds connections which are useful."

IBID

"Use 'counter opinion' names as investigation subjects, find their terrain, find the crimes on it and attack on that terrain and the enemy, not ourselves, will be in trouble."

HOO POL LETTER 16 Feb 1969 Issue II Confidential BATTLE TACTICS

"Intelligence identifies targets and finds out enemy plans and purposes, enemy connections, dispositions, etc. It is fatal to attack a wrong enemy. But it is good tactics to make the enemy attack wrong targets or persons himself."

IBID

"Good intelligence pinpoints who when where what."

HOO POL LETTER 16 Feb 1969 Issue III Confidential ENEMY PROS

"You will find in looking over press clippings that certain persons called by the press to give an anti-Sci opinion give a deft and expert twist to their answers SO AS TO RE-EXPRESS THEIR CURRENT PARTY LINE."

IBID

"These people are nobody in themselves. But they lead back to key organizations and these lead back to key figures highly placed. When you have these you are in business."

Also I return to the first policy mentioned 16 Feb 69
Enemy Names for a final quote:

"Thus by studying clippings you can find who has given them hostile data earlier or to whom they are referred for hostile data."

"By taking these hostile names, one can do a rundown on the person or his connections or both."

"As there are actually very few of these names they thereby (cross filing) lead one to common denominators and one can locate attack sources."

Then I assessed which type of report brought in the most G.I.'s - One which gave enemy connections.

What type of order did I get most frequently --
Get the connections.

What type of order did I give most frequently --
Get the connections.

So the first stat for Intelligence is Enemy Connections.

I realize that this type of stat could pull you off
of the getting crimes angle so I've included a second stat as well:
Enemy Incidents.

Definitions are as follows:

Enemy Connections -- Any social, professional, or familial ties found to exist between two members of recognized enemy groups, i.e. Psychiatric front groups, finance, news media, government, aristocracy. This would also include connections found to exist between someone under investigation or of interest to Intelligence and a recognized enemy group. Ex Joe Blotz reporter for the daily Mail has written a book for the NWK equals one connection or an enemy pro is spotted through a newspaper article and he is looked up and found connected to WHF1 bang one connection. Anyway that's the outline the main Stat of Intell being CONNECTIONS in keeping with the 16 Feb 69 series of policy letters.

Enemy Incidents -- As per quote 5 "Good Intelligence gets who when where what." This stat would be any incident of a criminal or scandalous nature, involving the enemy, any incident of the enemy advocating or promoting criminal or scandalous behavior, any incident of libel or slander against the church done or promoted by an enemy, and any incident or evidence of a conspiracy against the church or any future planned attack or programme against the Church or society, giving exact who what where and when, documented in such a way as to be of use to PR Chief and/or Legal in attacking the enemy. This also clarifies the situation as to what a usable report is, i.e. any report that gives enemy connections or incidents as per the above. Attached is the ED which is much tamer and I will include a dispatch that gives the above definitions when I send it to other E2's.

Approved _____

Not Approved _____

EXECUTIVE DIRECTIVE

ED 1802 INT

2nd June 1989

All Assistant Guardians
All Bureau 2 Chiefs
Bureau 2 Hats.

STATISTICS

The current triple statistic of Bureau 2 is cancelled as being too unwieldy for the assignment of correct Conditions. The new Statistic is dual and the first one is the main one.

"Total Connections Found". If this stat is up then Bureau 2 is effective, Source of the attack is being located, PRO has the right target to aim at and the area will destimulate as source is spotted. This will also ensure future attacks are predicted and/or handled rapidly. If it's down then look out because the attack then looks like it's coming from "everywhere", B2 is playing pattycake (no confront of the area) and PRO and Legal don't know who to aim at.

The second stat is "Total Incidents Found". If it's up PRO and Legal will have plenty of ammunition if it's down well.....

"Total Connections found" is the main stat because the right target with a little fire power is better than tons of fire power with no or too many targets.

And if both stats are up then hold your ears.

Proposed by Mo Budlong
for Jane Kemher
Guardian NW
for The Boards of Directors
of the Churches of
Scientology.

Guardian WW
Guardian Comm
D/G Int WW

23 August 1971

Dear Jane,

Re: Stats.

D/G Intelligence WW

Goals: Scientology Expanding unopposed across the planet.

Purposes:

To help LRH investigate public matters and individuals which seem to impede human liberty so that such may be exposed and to furnish Intelligence required in guiding the progress of Scientology.

To help Ron safeguard Scientology Orgs, Scientology, and Scientologists by effectively carrying out all Intelligence activities which lead to the future predictions of areas of trouble and which lead to the resolution of such areas before trouble occurs; to ruthlessly prosecute all traitors damaging Scientology Orgs, Scientologists and Scientology to the end product of successful legal actions; to detect and handle the suppressive, exterior to Scientology Orgs and Scientologists who uses his power and position or the power and position of the authorities to attempt to stop the forward progress of Scientology and Scientologists.

Policy: As laid down by LRH in the D/G Int Hat.

Plans: Generally to locate every source of opposition to Scientology and the control point of these sources and to reduce their power to ineffectiveness or take them over.

Programmes: As laid down by CS-G and Guardian: Overall Investigations of seven major areas being on the alert for any other areas that may crop up.

Projects: As laid down by CS-G and Guardian.

PR Master Plans, Empire Countdown, Dead Agent, Internal

Security, WFMH, Direct Approach.

Orders: As given by CS-G and Guardian. Investigate, Handle, De-Power etc.

Ideal Scene: All current and Potential Enemies of Scientology located, identified and de-powered and Scientology expanding unopposed.

Stat: 1- for each current or potential enemy of Scientology located.

5- for each current or potential enemy of Scientology de-powered. De-powered = Unable and/or unwilling to attack from that position.

5- for each attack on Scientology predicted

5- for each attack on Scientology prevented

-5 for each attack

-10 for legislation restricting Scientology

-20 for any Scientology activity or group closed down from attacks.

Valuable Final Product: Enemies of Scientology made visible and/or de-powered or taken over.

Intelligence Branch 1 Director

Goals: Scientology expanding unopposed by external suppressives across the planet.

Purposes: To help LRH investigate those public matters and individuals which seem to impede human liberty so that such may be exposed and to furnish intelligence necessary in guiding the progress of Scientology.

To help Ron safeguard Scientology Orgs, Scientologists and Scientology by effectively carrying out all Intelligence activities which lead to the future prediction of areas of trouble and which lead to the resolution of such areas before trouble occurs; and to detect and handle the suppressive, exterior to

... orgs and Scientologists who uses his power
... or the power and position of authorities to attempt
to stop the forward progress of Scientology and Scientologists.

Policy: As laid down by LRH in the Intelligence Branch 1
Director's Stat.

Plans: Generally to locate every source of opposition to Sci-
entology and the control point of these sources and to reduce
their power to ineffectiveness and/or take them over.

Programmes: As laid down by CS-4 and Guardian: Overall Inves-
tigations of seven Major areas and any others that may crop up.

Projects: As laid down by CS-G, Guardian, and D/G Int., PR
Master Plans, WFMH, Empire Countdown, Public Media.

Orders: As given by CS-G, Guardian, and D/G Int. Investigate
Handle etc.

Ideal Scene: All current and potential enemies of Scientology
exterior to Scientology identified and de-powered and Scientology
expanding.

- Stat: 1 for each current or potential exterior enemy of Scien-
tology identified.
5 for each current or potential exterior enemy of Scien-
tology de-powered.
5 for each attack on Scientology predicted.
5 for each attack on Scientology prevented.
-5 for each attack coming from an exterior source.
-10 for legislation restricting Scientology.
-20 for each Scientology activity or group closed down as
a result of an attack.

Valuable Final Product: Exterior enemies of Scientology made
vulnerable and/or de-powered or taken over.

Intelligence Branch 1 Collections Officer

Goals: Information collected to aid in expanding Scientology across the planet unopposed by Exterior Suppressives.

Purposes: To help LRH investigate those Public Matters and individuals which seem to impede Human liberty and to furnish Intelligence necessary in guiding the progress of Scientology.

To help Ron safeguard Scientology, Scientologists, and Scientology Orgs by effectively carrying out all Intelligence activities which lead to the future prediction of areas of trouble before trouble occurs; to detect the suppressive exterior to Scientology and Scientology Orgs who uses his power and position or the power and position of authorities to attempt to stop the forward progress of Scientology and Scientologists.

Policy: As laid down by LRH in the Collection Officer Hat.

Plans: Generally to locate every source of opposition to Scientology on this planet and their control point and the plans to implement their activities.

Projects: As laid down by CS-G, Guardian and D/G Int: Public Media. WFLM Empire Countdown etc.

Orders: as given by CS-G, Guardian, D/G Int: Investigate. What are his connections, etc.

Ideal Scene: All current or potential enemies of Scientology identified and their plans known.

Stat: No. of usable reports received concerning exterior suppressives, their plans, connections, or intentions.

Valuable Final Product: Exterior Enemies current or potential and their plans made visible.

Intelligence Branch 1 Operations Officer

Goals: To effectively de-power all exterior opposition to

Scientology on the Planet.

Purposes: To help LRH handle those public matters or individuals which would seem to impede Human liberty.

To help Ron safeguard Scientology, Scientologists, and Scientology Orgs by effectively carrying out all Intelligence activities which lead to the resolution of areas of trouble before they occur; and to handle the suppressive exterior to Scientology and Scientology Orgs who is using his position or power or the position and power of authorities to attempt to stop the forward progress of Scientology and Scientologists.

Plans: Generally to reduce the power of sources of opposition to Scientology and their control points to ineffectiveness.

Projects: As laid down by CS-G, Guardian and D/G Int.

Orders: As laid down by CS-G, Guardian and D/G Int. Handle, take out of the running etc.

Ideal Scene: All current and potential enemies of Scientology de-powered.

Stats: No. of successful actions taken against current and potential enemies of Scientologists.

Valuable Final Product: Exterior enemies of Scientology de-powered or taken over.

Intelligence Branch 1 CIC Officer

Goal: To have data and files available on every current or potential enemy of Scientology across the planet.

Purpose: To help LRH safeguard by keeping Int. records up to date so they can be used to predict and handle future and current sources of trouble across the planet.

Policy: As laid down by LRH in the CIC Hat.

Plans: Generally to maintain complete and expanding records on all current and potential enemies of Scientology.

Programmes: As laid down by CS-G, Guardian, and D/G Int.

Projects: As laid down by CS-G, Guardian and D/G Int WW.

Orders: As given by CS-G, Guardian, and D/G Int. Crossfile: file, etc.

Ideal Scene: All data on current and potential enemies of Scientology crossfiled and available with connections available from the CIO board.

Stat: No. of Xeroxes made.

No. of Reports filed, files used and returned plus projects brought up to date.

Valuable Final Product: Useable Intelligence data and enemies of Scientology more visible.

Intelligence Branch Two Director

Goals: To thoroughly safeguard Orgs by guarding against internal suppression, external suppression by traitors, and have corrected all extant situations upon which an attack on Scientology could be based.

Purposes: To help LRH investigate those situations and individuals who could be used as an excuse for impeding human liberty so that such can be exposed or handled;

To help LRH safeguard Scientology, Scientology Orgs, and Scientologists by effectively carrying out all Intelligence activities which lead to the prediction and handling of future areas of trouble; to ruthlessly prosecute and de-power all traitors damaging Scientology, Scientology Orgs and Scientologists and to effectively handle any and all situations upon which an attack on Scientology could be based.

Policy: As laid down by LRH in the Branch Two Directors Hate including Ethics Policies.

Plans: As laid down by, CS-G and Guardian: Generally to locate every potential situation harmful to Scientology and handle and to locate and handle any and all former Scientologists who are attempting to attack Scientology.

Programmes: As laid down by CS-G, Guardian and D/G Int.

Projects: As laid down by CS-G, Guardian, and D/G Int. Dead Agent, Internal Security, etc.

Orders: As given by CS-G, Guardian and D/G Int: Get the materials back. Handle this, parents, etc.

Ideal Scene: Every current and potential person or situation threatening Scientology discovered and handled so that it is no longer a threat.

Stats: 1 for each current or potentially threatening person found.

3 for each current or potentially threatening situation found.

3 for each person or situation handled.

5 for each security investigation completed.

-10 for each internal situation on which an attack is based

-10 for each Branch Two type terminal giving evidence at enquires cases etc.

Valuable Final Product: Orgs safeguarded and free of attacks based on current or previous errors or situations.

Intelligence Branch Two Investigations Officer.

Goals: To provide data with which every traitor and or situation internally is handled.

Purpose: To help LRH safeguard Scientology by investigating those situations and individuals who could attack or be used as an excuse for impeding Human liberty.

To help LRH safeguard Scientology, Scientology orgs, and Scientologists by effectively carrying out all Intelligence activities which lead to the future predictions of areas of trouble and provide data by which such can be handled and prosecuted.

Policy: As laid down by LRH in Investigations Officer's Hat.

Plans: Generally to have every major situation and traitor that could endanger Scientology fully investigated.

Programmes: As laid down by CS-G, Guardian, and D/G Int.

Projects: As laid down by CS-G, Guardian, D/G Int Internal Security, Clean out and who, etc.

Orders: As given by CS-G, Guardian and D/G Int WH. Investigate this traitor where is so and so now, keep track of etc.

Ideal Scene: Every situation, traitor and source of danger to Scientology fully investigated.

Stats: 1 for each usable report received,

5 for each investigation completed.

Valuable Final Product: Information collected on every person and situation of danger to Scientology.

Intelligence Branch Two Handling Officer

Goals: To have handled all extant and potential situations which an attack on Scientology could be based.

Purposes: To help Ron safeguard Scientology, Scientologists and Scientology orgs by ruthlessly prosecuting and handling all persons and situations internally dangerous to Scientology.

Policy: As laid down by LRH in Handling Officer Hat

Programmes: As laid down by CS-G, D/G Int. and Guardian.

Plans: Generally to handle every situation of persons of current

or potential danger to Scientology.

Projects: As laid down by CS-G, Guardian and D/G Int. WW.
Internal Security, Dead Agent, etc.

Orders: As given by CS-G, Guardian and D/G Int: Handled get
the materials back etc.

Ideal Scene: Every current or potentially dangerous situation
to Scientology handled.

Stat: No. of effective actions taken to handle persons or
situations.

-2 for every situation resulting in an attack.

Valuable Final Product: Situations and Persons no longer internal
threats to Scientology.

Intelligence CIC Branch Two Officer

Goal: To have data and files available on every current or
potential enemy or dangerous situation across the planet.

Purpose: To help LRH safeguard Scientology by providing a
complete record of cases, situations, and actions taken to handle.

Policy: As laid down by LRH in Cic 2 Hat.

Plans: Generally to have complete and expanding records of
current and potentially dangerous persons and situations harmful
to Scientology.

Programmes: As laid down by CS-G Guardian and D/G Int.

Projects: As laid down by CS-G, Guardian, and D/G Int WW

Orders: As given by CS-G, Guardian and D/G Int.

Ideal Scene: Accurate and up to date data on current programmes and
projects and pinpointed enemy dispositions and groups, their alli-
ances and plans that lead to more effective investigation.

Stats: No. of projects brought up to date plus reports filed.

Xcroxes made.

- 10 -

Valuable Final Product: A more visible enemy and useable
Intelligence data.

Love,

Mo

GUARDIAN ORDER

CG 1150

7 May 1974

DGs/AGs,
DG Infos &
DAG Infos

CONFIDENTIAL

RE: INFORMATION BUREAU STATISTIC

As the above has been the subject of much misinterpretation and misunderstanding the following is issued to clarify the definitions of Connection and Incident.

CONNECTION

A Connection is:

- A. Any person or group in close connection to a subject under investigation relevant to the subject's environment in P.T. or at any point in the past (see below),
and

- B. Any link, familial, social, economic or professional found between a person of interest to Intelligence or under investigation and any established enemies, potential enemies, the seven areas or key members of the seven areas.

The seven areas being:

1. Press and media
2. Intelligence
3. Psychiatric and Mental Health Groups
4. Professional Medical Associations
5. Financiers, Banking
6. Public Relations Groups
7. Drug Firms and Associations.

Given that Mr. X is under investigation in category A. connections include:

1. X's immediate family - mother, father, brothers and sisters, children, spouse(s).
2. X's immediate juniors and seniors at work.
3. X's fellow Directors or partners if in a company or business.
4. Any group, society, business, that X is involved in.
5. Fellow members of X in any committees or small formal or informal groups not exceeding 20 in membership, (but not all the other members of a large group).
6. Fellow officers of any group X is an officer of.
7. Anyone that X or another describes verbally or in writing as a friend, associate or colleague of X.

If a particular point in time or time period is of interest or is what is being investigated then 1 - 7 apply for that time.

This type of connection comes up in background checks, rundowns and pecking into people of interest.

B. type connections also come up in such investigations and are counted again as a connection where found.

Additionally, connections are related to the "incident" in which the connection occurs.

For example, Joe Jones is under investigation. He is married to Mary Smith (one connection) - you obviously do not count a connection as they are "married" every day. But investigation into Joe's past reveals he was a member of Harper Valley Mental Health Association (one connection) before he was married and Mary Smith was a member (one connection). Prior he also attended a seminar class in Political Science in college with Mary Smith (one connection).

This is a mundane example but holds true nevertheless.

Another: Miss Johnson worked for Mr. Brown in the State Department during World War II. Mr. Brown later became head of Section 12 of 'Political Warfare Department' (one connection). After the war Miss Johnson got an excellent reference from Mr. Brown for a job (one connection). Before the war it turns out that Miss Johnson was Mr. Brown's private secretary when he was a used car salesman (one connection).

Another area that seems confused is that of companies.

If a company is to be looked into, (say a banking firm) all the directors and staff discovered are not connections by reason of being connected to finance, but there are 3 directors who are on the board of a local paper (3 connections) and one of the managers is president of the local Mental Health Association (one connection).

The subject of connections is not difficult to grasp if you look at it in terms of GO 784 WW and GO 907, e.g. estimates, crossfiling and fat files.

A local bank is not giving you trouble because it has 20 directors 52 staff, but because one or more of the above is enemy connected. Joe Jones is not attacking because he has casually met over 12,000 people, but because somewhere in his immediate environment he is or was enemy connected.

What is not wanted as Connections are:

- a. Lists of members of groups
- b. Lists of staff and directors of companies
- c. Lists of fellow classmates
- d. Lists of neighbours within a 10 mile radius etc.

Remember, you count connections to people, not connections to groups or ideas. If you investigate Eugenics do not count every person connected to Eugenics. But any person found also connected to a person of interest one of the 7 areas is counted.

There is no such thing as a high quality or low quality connection. They just are what they are.

Some areas get into the trap of counting membership lists or some such and from thereafter produce such lists. Others count a connection only once and thereafter never count them again even though an earlier connection discovered is significant. Both are wrong and produce either excessively high or excessively low stats.

INCIDENT:

An Incident is an enemy activity giving time, place, form and/or event documented in such a way as to be of use to Info Bureau, PR, Legal or Finance, including enemy plans etc.

This automatically includes any data supplied on request to PR, Finance or Legal. Affidavits for a Legal case. Data on a PTS for PR. Data on a new bank for Finance. Correspondence of enemies, confession of a plant, a detailed event to go on a time track.

If for any reason more data is required on an incident it isn't fully documented yet, and so is not countable.

Also included in Incidents is any created incident and the result of such. The downfall of an SF or his handling is an incident and usually in fact consists of several incidents which should be counted as such.

Attacks on Scientology are not counted as incidents, only the prediction of an attack is. If attacks are counted what is being staticized is Intelligence failures. This also holds true for unfavourable occurrences in the org.

Every AG and DG Info is to Method 7, Method 4 Word Clear and star-rate checkout this GO and begin reporting their stats this way for week ending 23rd May 1974, which means they will start counting this way on the 16th May 1974, and send me full compliance.

Mo Budlong
DG Info WW

for

Jane Kember
The Guardian WW

GO 1314 9 September 1974
Confidential Intelligence Course

Section 3 Part A